From: mdw@swoodinc.com@inetgw

To: Microsoft ATR **Date:** 11/20/01 2:59pm

Subject: What to do with Microsoft

I believe it would be in the best interests of the computing and software industries to break up Microsoft into a system software company and an applications company.

Then each company's products can compete on their own merits instead of the proprietary links they now enjoy.

Competing companies must have access immediately to any information shared between the two new Microsoft entities.

Failure to adhere to this rule would result in a multi-billion dollar fine, (to be determined) such that it would actually make a difference to Microsoft if they had to pay it.

Each of the two companies would be prohibited from writing contracts that preclude installation, nor require the removal of, any other software vendors products from any given hardware product. Failure to adhere to this rule would result in a multi-billion dollar fine, (to be determined) such that it would actually make a difference to Microsoft if they had to pay it.

Microsoft should pay the maximum legal penalty NOW for it's transgressions. This is in fact a punishment. Not a wrist slap.